



Balço Patrimonial Consolidado
31 de dezembro de 2025

Em R\$ mil	M1
Ativo	
Circulante	121.445
Caixa e Equivalentes de Caixa	78.182
Aplicações financeiras	9.992
Contas a Receber	6.153
Estoque	12.060
Impostos a Recuperar	14.132
Adiantamentos	670
Despesas antecipadas	256
Não Circulante	736.650
Partes relacionadas	600.152
Aplicações financeiras	135.668
Bens recebidos em comodato	288
Outros créditos	542
Ativo Permanente	206.452
Investimentos	29.780
Imobilizado	75.870
Intangível	100.802
Total Do Ativo	1.064.547
Passivo	
Circulante	71.842
Fornecedores	3.531
Impostos, taxas e contribuições	1.255
Obrigações trabalhistas e sociais	8.130
Contrato de Outorga à pagar	5.091
Empréstimos e financiamentos	12.398
Parcelamento de tributos	2.106
Receitas Diferidas/Adto	39.283
Outras obrigações	48
Não Circulante	671.495
Bens recebidos em comodato	288
Receitas Diferidas	244.886
Provisões para demandas judiciais	745
Direito de Uso	7.356
Contrato de Outorga à pagar	44.335
Empréstimos e financiamentos	7.046
Partes Relacionadas	366.562
Imposto de renda Diferido	277
Patrimonio Líquido	321.210
Capital Social	207.835
Adiantamento Para Futuro Aumento De Capital	43.625
Reserva legal	(784)
Reserva de lucro	5.612
Outros resultados abrangentes	(12.953)
Prejuízo acumulado	77.875
Total Do Passivo	1.064.547

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Marcos Eduardo Faria dos Santos

Assinado por: MARCOS EDUARDO FARIA DOS SANTOS:37539723807
 CPF: 37539723807
 Certificação de Assinatura: 28/05/2025 | 13:25:06 BRT
 O: ICF-Brasil, OU: Secretaria da Receita Federal do Brasil - RFB
 C: BR
 Entor: AC VALID RFB v3
 8E8B17E93820382

Marcos Eduardo Faria dos Santos
CRC 1SP341476

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Tomás Petti Martins

Assinado por: TOMÁS PETTI MARTINS:3594422890
 CPF: 3594422890
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Tomás Martins
Representante Legal

Rubrica

AB



Demonstração do Resultado do Exercício
31 de dezembro de 2025

Em R\$ mil	M1
Vendas De Mercadorias - Mercado Nacional	871
Receitas Com Locacoes Bens Moveis	98.414
Receita De Servicos - Mercado Nacional	39.086
Receita Bruta	138.371
Deduções Da Receita	(9.333)
Deducoes De Vendas Produtos	(40)
Deducoes De Locacao De Bens	(5.530)
Deducoes De Prestacao Servicos	(3.763)
Receita Líquida	129.038
Custo Produto Vendido	(29.043)
Apropriacao De Custos	(29.043)
Lucro Bruto	99.995
Total Receitas (despesas) operacionais	(100.898)
Despesas Com Pessoal	(14.438)
Despesas com Vendas	(1.200)
Despesas gerais e administrativas	(59.616)
Despesas com depreciação/amortização	(23.015)
Outras Despesas	(2.629)
Equivalência Patrimonial	733
Resultado Financeiro	10.792
Receitas Financeiras.	25.188
Despesas Financeiras.	(14.396)
Prejuízo antes dos impostos	10.622
Provisoes Imposto De Renda E Contrib Soc	161
Provisao Imposto De Renda	161
Lucro ou Prejuízo do Exercício	10.783

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Marcos Eduardo Faria dos Santos

Assinado por: MARCOS EDUARDO FARIA DOS SANTOS/37539723807

CPF: 37539723807

Data/Hora da Assinatura: 26/05/2026 | 13:25:14 BRT

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C. BR

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CRC 1SP341476

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Tomás Martins

Signed By: TOMÁS PETTI MARTINS/35944628660

CPF: 35944628660

Signing Time: 26/05/2026 | 14:10:22 BRT

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Certificado de Conclusão

Identificação de envelope: 022B6B15-329B-8FEB-8230-A376D4AC7B31

Status: Concluído

Assunto: Complete com o Docusign: Balanços 2025.pdf

Envelope fonte:

Documentar páginas: 12

Assinaturas: 24

Certificar páginas: 5

Rubrica: 12

Assinatura guiada: Ativado

Selo com Envelopeld (ID do envelope): Ativado

Fuso horário: (UTC-03:00) Brasília

Remetente do envelope:

Lizandra Novaes Lacerda

Rua Butantã, 182/192

Sao Paulo, SP 05424-001

lizandra.lacerda@tebici.com

Endereço IP: 131.100.176.252

Rastreamento de registros

Status: Original

Portador: Lizandra Novaes Lacerda

Local: DocuSign

28/05/2026 12:01:20

lizandra.lacerda@tebici.com

Eventos do signatário

Andre Bifulco

andre.bifulco@tebici.com

Legal Manager

Nível de segurança: E-mail, Autenticação da conta (Nenhuma)

Assinatura

Rubrica

Adoção de assinatura: Estilo pré-selecionado

Usando endereço IP: 177.92.64.78

Registro de hora e data

Enviado: 28/05/2026 12:06:37

Visualizado: 28/05/2026 14:21:41

Assinado: 28/05/2026 14:21:54

Termos de Assinatura e Registro Eletrônico:

Não oferecido através da Docusign

Marcos Eduardo Faria dos Santos

marcos.santos@tebici.com

Nível de segurança: E-mail, Autenticação da conta (Nenhuma), Certificado Digital

Assinado por:

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Adoção de assinatura: Estilo pré-selecionado

Usando endereço IP: 187.74.207.220

Enviado: 28/05/2026 12:06:38

Visualizado: 28/05/2026 13:23:39

Assinado: 28/05/2026 13:26:11

Detalhes do provedor de assinatura:

Tipo de assinatura: ICP-Brasil

Emissor: AC VALID RFB v5

Assunto: CN=MARCOS EDUARDO FARIA DOS SANTOS:37539723807

Política de certificado:

[1]Certificate Policy:

Policy Identifier=2.16.76.1.2.1.37

[1,1]Policy Qualifier Info:

Policy Qualifier Id=CPS

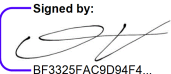
Qualifier:

<http://icp-brasil.validcertificadora.com.br/a-c-validrfb/dpc-ac-validrfbV5.pdf>

Termos de Assinatura e Registro Eletrônico:

Aceito: 28/05/2026 13:23:39

ID: a290f043-dd7e-4a16-91d2-5b2e960b87f5

Eventos do signatário	Assinatura	Registro de hora e data
<p>TOMAS MARTINS tomas.martins@tembici.com CEO Tembici Nível de segurança: E-mail, Autenticação da conta (Nenhuma), Certificado Digital</p> <p>Detalhes do provedor de assinatura: Tipo de assinatura: ICP-Brasil Emissor: AC VALID RFB v5 Assunto: CN=TOMAS PETTI MARTINS:35944629860</p>	<p>Signed by:  BF3325FAC9D94F4...</p> <p>Adoção de assinatura: Imagem de assinatura carregada Usando endereço IP: 177.92.64.78</p> <p>Política de certificado: [1]Certificate Policy: Policy Identifier=2.16.76.1.2.1.37 [1,1]Policy Qualifier Info: Policy Qualifier Id=CPS Qualifier: http://icp-brasil.validcertificadora.com.br/a-c-validrfb/dpc-ac-validrfbV5.pdf</p>	<p>Enviado: 28/05/2026 12:06:38 Visualizado: 28/05/2026 14:09:48 Assinado: 28/05/2026 14:11:16</p>

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Eventos do signatário presencial	Assinatura	Registro de hora e data
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Eventos de entrega intermediários	Status	Registro de hora e data
Eventos de entrega certificados	Status	Registro de hora e data
Eventos de cópia	Status	Registro de hora e data
Eventos com testemunhas	Assinatura	Registro de hora e data
Eventos do tabelião	Assinatura	Registro de hora e data
Eventos de resumo do envelope	Status	Carimbo de data/hora
Envelope enviado	Com hash/criptografado	28/05/2026 12:06:38
Entrega certificada	Segurança verificada	28/05/2026 14:09:48
Assinatura concluída	Segurança verificada	28/05/2026 14:11:16
Concluído	Segurança verificada	28/05/2026 14:21:54
Eventos de pagamento	Status	Carimbo de data/hora
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