

MINAS CIDADÃO CENTRAIS DE ATENDIMENTO S.A.

Demonstrações do fluxo de caixa dos exercícios findos em 31 de dezembro

Em milhares de reais (R\$)

	2025	2024 (Reapresentado)
Fluxo de caixa das atividades operacionais		
Lucro líquido do exercício	15.526	7.671
Ajustes para reconciliar o lucro do exercício com os recursos provenientes com atividades operacionais		
Provisões para contingências	1.383	1.544
Impostos diferidos	35	(12)
Encargos de empréstimos e arrendamento	861	2.545
Depreciação e amortização	3.708	2.056
	21.513	13.804
Variação em ativos e passivos operacionais		
Redução (aumento) em contas a receber	1.878	9.185
Redução (aumento) em adiantamentos diversos	46	(178)
Redução (aumento) em impostos a recuperar	(75)	1.419
Redução (aumento) em outros créditos	(32)	-
Redução (aumento) em depósitos judiciais	(192)	(26)
(Redução) aumento em fornecedores	307	98
(Redução) aumento em obrigações trabalhistas e previdenciárias	170	80
(Redução) aumento em obrigações tributárias	(360)	(1.674)
(Redução) aumento em outras obrigações	(350)	4.438
Caixa líquido gerado nas atividades operacionais	22.905	27.146
Fluxo de caixa das atividades de investimentos		
Aquisição de imobilizado	(6.747)	(3.507)
Adição de direito de uso	-	(139)
Caixa consumido nas atividades de investimentos	(6.747)	(3.646)
Fluxo de caixa das atividades de financiamentos		
Capitação de empréstimos e financiamentos	-	138
Amortização de empréstimos e financiamentos e arrendamentos	(1.883)	(13.271)
Dividendos distribuídos	(11.521)	(9.994)
Partes relacionadas	2.270	(2.831)
Caixa líquido consumido nas atividades de financiamentos	(11.134)	(25.958)
	5.024	(2.458)
Acréscimo (decréscimo) líquido de caixa e equivalentes de caixa		
Caixa e equivalentes de caixa no início do exercício	1.217	3.675
Caixa e equivalentes de caixa no final do exercício	6.241	1.217
	5.024	(2.458)

M. E. S.

Assinado por MICHEL ERNESTO SETZER 268610538-05
 CPF: 268.610.538-05
 Papel: DIRETOR DE GOVERNANÇA
 Data/Hora de Assinatura: 27/05/2025 | 15:39:23 PDT
 O: ICP-Brasil, OU: Secretaria da Receita Federal do Brasil - RFB
 C: BR

Michel Setzer

Diretor de Governança

CPF: 268.610.538-05

Valter Hiroshi Nakayassu

Assinado por VALTER HIROSHI NAKAYASSU 2542376784
 CPF: 254.237.678-4
 Papel: CONTADOR
 Data/Hora de Assinatura: 27/05/2025 | 15:19:57 PDT
 O: ICP-Brasil, OU: AC SOLLUTI Multipla v5-G2
 C: BR

Valter Hiroshi Nakayassu

Contador

CRC: 1SP263.043/O-2

Certificado de Conclusão

Identificação de envelope: 5F6A6BF2-A636-89CA-80E1-859661F75090

Status: Concluído

Assunto: Complete com o Docusign: DFC 2025_Minas Cidadão.pdf

Área: Contabilidade

Envelope fonte:

Documentar páginas: 1

Assinaturas: 2

Remetente do envelope:

Certificar páginas: 5

Rubrica: 0

Lucas Araujo de Oliveira

Assinatura guiada: Ativado

Avenida Brigadeiro Faria Lima, 2.066

Selo com Envelopeld (ID do envelope): Ativado

São Paulo, SP 01451-000

Fuso horário: (UTC-08:00) Hora do Pacífico (EUA e Canadá)

lucas.araujo@cixbrasil.com

Endereço IP: 187.50.153.50

Rastreamento de registros

Status: Original

Portador: Lucas Araujo de Oliveira

Local: DocuSign

27/05/2026 13:55:13

lucas.araujo@cixbrasil.com

Eventos do signatário

Assinatura

Registro de hora e data

Valter Hiroshi Nakayassu

Enviado: 27/05/2026 13:57:06

ID: 254.257.678-54

Reenviado: 27/05/2026 13:57:34

Cargo do Signatário: CONTADOR

valter.hiroshi@cixbrasil.com

Visualizado: 27/05/2026 15:19:44

Nível de segurança: E-mail, Autenticação da conta (Nenhuma), Certificado Digital

Adoção de assinatura: Estilo pré-selecionado

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Assinado: 27/05/2026 15:20:01

Detalhes do provedor de assinatura:

Tipo de assinatura: ICP-Brasil

Emissor: AC SOLUTI Multipla v5 G2

CPF do signatário: 25425767854

Cargo do Signatário: CONTADOR

Assunto: CN=VALTER HIROSHI NAKAYASSU:25425767854

Política de certificado:

[1]Certificate Policy:

Policy Identifier=2.16.76.1.2.3.37

[1,1]Policy Qualifier Info:

Policy Qualifier Id=CPS

Qualifier:

<http://ccd.acsoluti.com.br/docs/dpc-ac-sol>

uti-multipla.pdf

Termos de Assinatura e Registro Eletrônico:

Aceito: 15/09/2023 10:55:18

ID: 8b4163f3-eb16-4d81-8d60-04bb5dbd70fb

MICHEL ERNESTO SETZER

Enviado: 27/05/2026 15:20:03

ID: 268.610.538-05

Visualizado: 27/05/2026 18:38:54

Cargo do Signatário: DIRETOR DE GOVERNANÇA

michel.setzer@cixbrasil.com

Assinado: 27/05/2026 18:39:28

VP

Adoção de assinatura: Imagem de assinatura

carregada

Nível de segurança: E-mail, Autenticação da conta (Nenhuma), Certificado Digital

Usando endereço IP: 177.103.21.65

Detalhes do provedor de assinatura:

Tipo de assinatura: ICP-Brasil

Emissor: AC DIGITALSIGN RFB G3

CPF do signatário: 26861053805

Cargo do Signatário: DIRETOR DE GOVERNANÇA

Assunto: CN=MICHEL ERNESTO SETZER:26861053805

Política de certificado:

[1]Certificate Policy:

Policy Identifier=2.16.76.1.2.1.44

[1,1]Policy Qualifier Info:

Policy Qualifier Id=CPS

Qualifier:

<http://www.digitalsigncertificadora.com.br/>

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ID: 94808c04-c267-43b2-9bab-82daea3011cf

Eventos do signatário presencial	Assinatura	Registro de hora e data
Eventos de entrega do editor	Status	Registro de hora e data
Evento de entrega do agente	Status	Registro de hora e data
Eventos de entrega intermediários	Status	Registro de hora e data
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Eventos de cópia	Status	Registro de hora e data
Eventos com testemunhas	Assinatura	Registro de hora e data
Eventos do tabelião	Assinatura	Registro de hora e data
Eventos de resumo do envelope	Status	Carimbo de data/hora
Envelope enviado	Com hash/criptografado	27/05/2026 13:57:06
Entrega certificada	Segurança verificada	27/05/2026 18:38:54
Assinatura concluída	Segurança verificada	27/05/2026 18:39:28
Concluído	Segurança verificada	27/05/2026 18:39:29
Eventos de pagamento	Status	Carimbo de data/hora
Termos de Assinatura e Registro Eletrônico		

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