J3P INVESTIMENTOS E CONSULTORIA EMPRESARIAL S.A.

CNPJ/MF 20.139.009/0001-95

Relatório da Administração

Exercício social encerrado em 31 de dezembro de 2025

Senhores Acionistas,

Apresentamos, para apreciação de V.Sas., o Relatório da Administração e as Demonstrações Financeiras da J3P Investimentos e Consultoria Empresarial S/A, referentes ao exercício social encerrado em 31 de dezembro de 2025.

1. Perfil da Companhia

A J3P Investimentos e Consultoria Empresarial S.A. é uma sociedade anônima de capital fechado, cuja atividade principal é a participação societária como holding pura. A Companhia mantém participação integral na Jera Capital Gestão de Recursos Ltda., que atua no segmento financeiro, especificamente na gestão de recursos de terceiros.

A controlada é uma gestora devidamente registrada na Comissão de Valores Mobiliários (CVM) e autorizada a operar como administradora e gestora de fundos de investimento.

2. Desempenho e Atividades em 2025

Durante o exercício de 2025, a Companhia manteve sua estrutura operacional enxuta e focada na governança e supervisão estratégica da controlada.

A performance da J3P Investimentos e Consultoria Empresarial S.A. reflete diretamente os resultados obtidos por sua controlada, que apresentou expressiva valorização no volume de ativos sob gestão e nos resultados operacionais ao longo do exercício. A holding apurou lucro líquido no exercício, decorrente essencialmente da equivalência patrimonial sobre o investimento na Jera Capital Gestão de Recursos Ltda.

As despesas administrativas mantiveram-se em patamar compatível com a natureza e porte da Companhia, refletindo a gestão austera dos custos estruturais da holding.

3. Governança e Controles

A Companhia adota práticas de governança corporativa compatíveis com sua estrutura e porte, prezando pela transparência e pela conformidade com a legislação aplicável. Em 2025, foram mantidos os controles internos adequados para garantir a efetividade da supervisão sobre a controlada, bem como o cumprimento das obrigações fiscais, societárias e regulatórias da holding.

As demonstrações financeiras do exercício encerrado em 31 de dezembro de 2025 foram elaboradas em conformidade com as disposições da Lei n.º 6.404/1976 e publicadas na Central de Balanços do Sistema Público de Escrituração Digital (SPED), nos prazos legais aplicáveis.

4. Perspectivas para 2026

A expectativa da Administração para 2026 é de continuidade na valorização do investimento na controlada, que segue com planos de crescimento de sua base de clientes. A holding seguirá monitorando de forma ativa a performance da controlada e avaliando eventuais oportunidades estratégicas que possam agregar valor ao negócio.

5. Agradecimentos

A Administração agradece a confiança dos acionistas e o profissionalismo dos gestores da empresa investida, que têm contribuído para a solidez e sustentabilidade dos resultados do grupo.

Atenciosamente,

São Paulo, 16 de abril de 2026.

DocuSigned by:

538D7EEA59894B4...

Fernando Kahtalian
Diretor Presidente
CPF: 147.836.928-07

Certificado de Conclusão

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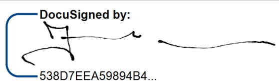
Eventos do signatário	Assinatura	Registro de hora e data
Fernando Kahtalian fkahtalian@jeracapital.com.br director Nível de segurança: E-mail, Autenticação da conta (Nenhuma)	 Adoção de assinatura: Desenhado no dispositivo Usando endereço IP: 179.191.105.186	Enviado: 05-mai-2026 | 07:42 Visualizado: 05-mai-2026 | 07:44 Assinado: 05-mai-2026 | 07:44

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Eventos do signatário presencial	Assinatura	Registro de hora e data

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