

**LYON GERENCIAMENTO E GESTAO DE PROJETOS E OBRAS LTDA****CNPJ: 51.600.530/0001-01**

BALANÇO PATRIMONIAL EM 31 DE DEZEMBRO DE 2025 E 2024 (VALORES EXPRESSOS EM REAIS)

<b>ATIVO</b>			<b>PASSIVO</b>		
	dez-25	dez-24		dez-25	dez-24
<b>CIRCULANTE</b>			<b>CIRCULANTE</b>		
Caixa e equivalentes de caixa	519	911	Obrigações fiscais	3.072,00	4.795
Adiantamentos a fornecedores e outros	46.342	-			
	<b>46.861</b>	<b>911</b>		<b>3.072</b>	<b>4.795</b>
			<b>NÃO CIRCULANTE</b>		
			Adiantamento para futuro aumento de capital	5.636.970	1.385.337
				<b>5.636.970</b>	<b>1.385.337</b>
			<b>PATRIMÔNIO LÍQUIDO</b>		
			Capital social nacional	1.084.116	2.178.900
			(-) Prejuízos acumulados	(6.677.297)	(3.568.121)
			<b>TOTAL DO PATRIMÔNIO LÍQUIDO</b>	<b>(5.593.181)</b>	<b>(1.389.221)</b>
<b>TOTAL ATIVO</b>	<b>46.861</b>	<b>911</b>	<b>TOTAL PASSIVO</b>	<b>46.861</b>	<b>911</b>

**DEMONSTRAÇÃO DO RESULTADO EM 31 DE DEZEMBRO DE 2025 E 2024**

	dez-25	dez-24
Receita líquida	-	147.103
<b>LUCRO BRUTO</b>	<b>-</b>	<b>147.103</b>
<b>DESPESAS OPERACIONAIS</b>		
Despesas gerais e administrativas	(3.107.923)	(3.223.007)
Outras receitas e despesas operacionais	-	(12)
<b>RESULTADO ANTES DO RESULTADO FINANCEIRO</b>	<b>(3.107.923)</b>	<b>(3.075.916)</b>
<b>RESULTADO FINANCEIRO</b>		
Receitas financeiras	3	196
Despesas financeiras	(1.256)	(1.381)
<b>RESULTADO LÍQUIDO DO EXERCÍCIO</b>	<b>(3.109.176)</b>	<b>(3.077.101)</b>

DocuSigned by  
*Nilton Bertuchi*  
Assinado por NILTON BERTUCHI-19551483847  
CPF: 19551483847  
Papel: Administrador  
Data Hora de Assinatura: 13/04/2026 12:05:27 PDT  
O: ICP-Brasil, OU: Secretaria da Receita Federal do Brasil - RFB  
C: BR  
Empres: AC ONLINE RFB v5  
ID: 35103C24264242

**Nilton Bertuchi**  
Administrador  
CPF: 195.514.838-47

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*Guilherme Lopes da Silva*  
Assinado por GUILHERME LOPES DA SILVA-4238858910  
CPF: 4238858910  
Papel: Contador  
Data Hora de Assinatura: 10/04/2026 10:49:45 PDT  
O: ICP-Brasil, OU: AC SOLUTUM Multipa v5  
C: BR  
Empres: AC SOLUTUM Multipa v5  
ID: 35103C24264242

**Guilherme Lopes da Silva**  
Contador  
CRC: 1SP 330253/O-8

**LYON GERENCIAMENTO E GESTAO DE PROJETOS E OBRAS LTDA**  
**CNPJ: 51.600.530/0001-01**

DEMONSTRAÇÃO DAS MUTAÇÕES DO PATRIMÔNIO LÍQUIDO EM 31 DE DEZEMBRO DE 2025 E 2024 (VALORES EXPRESSOS EM REAIS)

	<u>Capital</u>	<u>Prejuízos acumulados</u>	<u>Total</u>
<b>Saldo em 31 de dezembro de 2023</b>	<b>1.000</b>	<b>(491.021)</b>	<b>(490.021)</b>
Aumento de capital social	2.177.900	-	<b>2.177.900</b>
Prejuízo do exercício	-	(3.077.100)	<b>(3.077.100)</b>
<b>Saldo em 31 de dezembro de 2024</b>	<b>2.178.900</b>	<b>(3.568.121)</b>	<b>(1.389.221)</b>
Redução de capital social	(1.094.784)	-	<b>(1.094.784)</b>
Prejuízo do exercício	-	(3.109.176)	<b>(3.109.176)</b>
<b>Saldo em 31 de dezembro de 2025</b>	<b>1.084.116</b>	<b>(6.677.297)</b>	<b>(5.593.181)</b>

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*Nilton Bertuchi*  
Assinado por: NILTON BERTUCHI 19551483847  
CPF: 19551483847  
Papel: Administrador  
Data/Hora de Assinatura: 13/04/2025 11:23:23 -0300  
D: ICP-Brasil; OU: Secretaria da Receita Federal do Brasil - RFB  
C: BR  
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*Guilherme Lopes da Silva*  
Assinado por: GUILHERME LOPES DA SILVA 422886810  
CPF: 422886810  
Papel: Contador  
Data/Hora de Assinatura: 13/04/2025 10:49:50 -0300  
D: ICP-Brasil; OU: AC SOLUTUM Nucleo v5  
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E: guilherme@lyon.com.br

**Guilherme Lopes da Silva**  
Contador  
CRC: 1SP 330253/O-8

## Certificado de Conclusão

Identificação de envelope: C440175E-92C0-496D-9A7D-B5B0126F033E  
 Assunto: Complete com o Docusign: Lyon Gerenciamento - Balanço 2025-2024.pdf  
 Envelope fonte:  
 Documentar páginas: 2  
 Assinar páginas: 4  
 Assinatura guiada: Ativado  
 Selo com Envelopeld (ID do envelope): Ativado  
 Fuso horário: (UTC-08:00) Hora do Pacífico (EUA e Canadá)

Status: Concluído

Remetente do envelope:  
 Vitória Mantelle Tavares de Oliveira  
 Av. Pres. Juscelino Kubitschek, 2041 torre D 23º andar  
 São Paulo, SP 04543011  
 vitoria.mantelle@lyoncapital.com.br  
 Endereço IP: 179.191.108.110

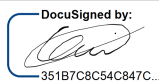
## Rastreamento de registros

Status: Original  
 10/04/2026 06:46:14  
 Portador: Vitória Mantelle Tavares de Oliveira  
 vitoria.mantelle@lyoncapital.com.br  
 Local: DocuSign

## Eventos do signatário

Guilherme Lopes  
 ID: 422.888.698-10  
 Cargo do Signatário: Contador  
 guilherme.lopes@crowe.com.br  
 Nível de segurança: E-mail, Autenticação da conta (Nenhuma), Certificado Digital

## Assinatura



## Registro de hora e data

Enviado: 10/04/2026 06:47:58  
 Visualizado: 10/04/2026 08:49:26  
 Assinado: 10/04/2026 08:49:54

Adoção de assinatura: Desenhado no dispositivo  
 Usando endereço IP: 179.228.41.29

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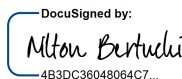
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 Emissor: AC SOLUTI Multipla v5  
 CPF do signatário: 42288869810  
 Cargo do Signatário: Contador  
 Assunto: CN=GUILHERME LOPES DA SILVA:42288869810

Política de certificado:  
 [1]Certificate Policy:  
 Policy Identifier=2.16.76.1.2.1.38  
 [1,1]Policy Qualifier Info:  
 Policy Qualifier Id=CPS  
 Qualifier:  
<http://ccd.acsoluti.com.br/docs/dpc-ac-soluti-multipla.pdf>

### Termos de Assinatura e Registro Eletrônico:

Aceito: 10/04/2026 08:49:26  
 ID: add22adb-884e-4d5f-a767-b621d5338139

Nilton Bertuchi  
 ID: 195.514.838-47  
 Cargo do Signatário: Administrador  
 nilton.bertuchi@lyoncapital.com.br  
 Diretor  
 Nível de segurança: E-mail, Autenticação da conta (Nenhuma), Certificado Digital



Enviado: 10/04/2026 06:47:58  
 Reenviado: 13/04/2026 11:13:51  
 Visualizado: 13/04/2026 12:05:03  
 Assinado: 13/04/2026 12:05:32

Adoção de assinatura: Estilo pré-selecionado  
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Tipo de assinatura: ICP-Brasil  
 Emissor: AC ONLINE RFB v5  
 CPF do signatário: 19551483847  
 Cargo do Signatário: Administrador  
 Assunto: CN=NILTON BERTUCHI:19551483847

Política de certificado:  
 [1]Certificate Policy:  
 Policy Identifier=2.16.76.1.2.3.52  
 [1,1]Policy Qualifier Info:  
 Policy Qualifier Id=CPS  
 Qualifier:  
<http://icp-brasil.vpki.validcertificadora.com.br/ac-onlinerfb/dpc-ac-onlinerfbv5.pdf>

### Termos de Assinatura e Registro Eletrônico:

Aceito: 23/09/2025 12:34:32  
 ID: 1798d116-e85f-4256-a55b-7a7c9253bfb1

<b>Eventos do signatário presencial</b>	<b>Assinatura</b>	<b>Registro de hora e data</b>
<b>Eventos de entrega do editor</b>	<b>Status</b>	<b>Registro de hora e data</b>
<b>Evento de entrega do agente</b>	<b>Status</b>	<b>Registro de hora e data</b>
<b>Eventos de entrega intermediários</b>	<b>Status</b>	<b>Registro de hora e data</b>
<b>Eventos de entrega certificados</b>	<b>Status</b>	<b>Registro de hora e data</b>
<b>Eventos de cópia</b>	<b>Status</b>	<b>Registro de hora e data</b>
<b>Eventos com testemunhas</b>	<b>Assinatura</b>	<b>Registro de hora e data</b>
<b>Eventos do tabelião</b>	<b>Assinatura</b>	<b>Registro de hora e data</b>
<b>Eventos de resumo do envelope</b>	<b>Status</b>	<b>Carimbo de data/hora</b>
Envelope enviado	Com hash/criptografado	10/04/2026 06:47:59
Entrega certificada	Segurança verificada	13/04/2026 12:05:03
Assinatura concluída	Segurança verificada	13/04/2026 12:05:32
Concluído	Segurança verificada	13/04/2026 12:05:33
<b>Eventos de pagamento</b>	<b>Status</b>	<b>Carimbo de data/hora</b>
<b>Termos de Assinatura e Registro Eletrônico</b>		

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