

Neon Holding Conglomerado Ltda
CNPJ: 55.382.045/0001-60



Balanco patrimonial
Exercícios findos em 31 de dezembro de 2025 e 2024
 (Em milhares de Reais)

	<u>2025</u>	<u>2024</u>
Ativo		
Caixa e equivalentes de caixa	3	3
Disponibilidades em moeda nacional	3	3
Instrumentos financeiros	36.273	1.201
Títulos e valores mobiliários	36.273	1.201
Outros ativos	11.754	-
Outros créditos diversos	11.754	-
Investimentos	1.279.708	1.104.456
Participação em controladas	1.279.708	1.104.456
Total do ativo	<u>1.327.738</u>	<u>1.105.660</u>
Passivo		
Outros passivos	34.899	2
Obrigações fiscais e previdenciárias	31	-
Outras obrigações - diversas	34.868	2
Patrimônio líquido	<u>1.292.839</u>	<u>1.105.658</u>
Capital social	1.280.220	1.179.305
Reserva de capital	27.771	15.330
Outros resultados abrangentes	625	370
Prejuízos acumulados	(15.777)	(89.347)
Total do passivo e patrimônio líquido	<u>1.327.738</u>	<u>1.105.660</u>

Assinado por:

Cristiano Fernandes da Silva

ADE829683E454BC...

DocuSigned by:

Jamil Sand Marques

CC64E68E93E4406...

Neon Holding Conglomerado Ltda.

DocuSigned by:

Kelvin Eduardo De Almeida

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Kelvin Eduardo de Almeida

CRC 1SP325726

Contador responsável

Neon Holding Conglomerado Ltda
CNPJ: 55.382.045/0001-60



Demonstração do resultado
Exercícios findos em 31 de dezembro de 2025 e 2024
 (Em milhares de Reais)

	2025	2024
Operações continuadas		
Receitas/(Despesas) operacionais:		
Despesas administrativas	(11)	(4)
Resultado de participação em controladas	(60.262)	(89.349)
Receita/(Despesas) operacionais líquidas	(60.273)	(89.353)
Resultado financeiro líquido	137	6
Receitas financeiras	147	6
Despesas financeiras	(10)	-
Resultado antes dos impostos	(60.136)	(89.347)
Imposto de renda e contribuição social: corrente	(32)	-
(Prejuízo) do exercício	(60.168)	(89.347)

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Demonstração das mutações no patrimônio líquido
Exercícios findos em 31 de dezembro de 2025 e 2024
 (Em milhares de Reais)

	Capital social	Reserva de capital	Outros resultados abrangentes	Prejuízos acumulados	Total
Saldos em 31 de dezembro de 2023	-	-	-	-	-
Constituição de capital, líquido de custos transacionais	1.179.305	-	-	-	1.179.305
Reflexo de pagamento baseado em ações de controladas	-	15.330	-	-	15.330
Reflexo de ajustes patrimoniais de instrumentos financeiros a valor de mercado de controladas	-	-	370	-	370
Prejuízo do exercício	-	-	-	(89.347)	(89.347)
Saldos em 31 de dezembro de 2024	1.179.305	15.330	370	(89.347)	1.105.658
Aporte de capital	89.582	-	-	-	89.582
Adoção inicial - Resolução BCB nº 352/23	-	-	-	133.738	133.738
Baixa de ágio	11.333	-	-	-	11.333
Reflexo de pagamento baseado em ações de controladas	-	12.441	-	-	12.441
Reflexo de ajustes patrimoniais de instrumentos financeiros a valor de mercado de controladas	-	-	255	-	255
Prejuízo do exercício	-	-	-	(60.168)	(60.168)
Saldos em 31 de dezembro de 2025	1.280.220	27.771	625	(15.777)	1.292.839

Assinado por:

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Neon Holding Conglomerado Ltda.

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Certificado de Conclusão

Identificação de envelope: 58AFF98-46E5-4ADE-95C6-D036BCBA076F
 Assunto: Solicitação de assinatura Neon Holding Conglomerado - 12 2025.docx
 Envelope fonte:
 Documentar páginas: 3
 Certificar páginas: 5
 Assinatura guiada: Ativado
 Selo com Envelopeld (ID do envelope): Ativado
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 Remetente do envelope:
 DCM Departamento
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 Sao Paulo, SP 01455-000
 dcm@neon.com.br
 Endereço IP: 170.85.22.82

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Status: Original
 10/04/2026 10:07:12
 Portador: DCM Departamento
 dcm@neon.com.br
 Local: DocuSign

Eventos do signatário

Cristiano Fernandes da Silva
 cristiano.silva@neon.com.br
 Diretor
 Nível de segurança: E-mail, Autenticação da conta (Nenhuma)

Assinatura

Assinado por:

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 Adoção de assinatura: Estilo pré-selecionado
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Registro de hora e data

Enviado: 10/04/2026 10:11:52
 Visualizado: 10/04/2026 10:52:39
 Assinado: 10/04/2026 10:53:04

Termos de Assinatura e Registro Eletrônico:

Aceito: 10/04/2026 10:52:39
 ID: b7bd5ba6-090c-41f8-bd79-5a686dbe0dfe

Jamil Saud Marques
 jamil.marques@neon.com.br
 CFO
 Nível de segurança: E-mail, Autenticação da conta (Nenhuma)

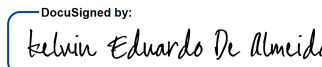
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Termos de Assinatura e Registro Eletrônico:

Aceito: 10/04/2026 10:18:09
 ID: 87bb7691-3b67-41cb-8fdd-0245543c3e03

Kelvin Eduardo De Almeida
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 Nível de segurança: E-mail, Autenticação da conta (Nenhuma)

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 ID: 9d054045-44dd-47f7-948e-82298637a0f0

Eventos do signatário presencial	Assinatura	Registro de hora e data
Eventos de entrega do editor	Status	Registro de hora e data
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Alice Rosa Miguel Da Silva alice.silva@neon.com.br Nível de segurança: E-mail, Autenticação da conta (Nenhuma)	Copiado	Enviado: 10/04/2026 10:11:54 Visualizado: 10/04/2026 12:02:23
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Envelope enviado	Com hash/criptografado	10/04/2026 10:11:54
Entrega certificada	Segurança verificada	10/04/2026 11:57:54
Assinatura concluída	Segurança verificada	10/04/2026 11:58:03
Concluído	Segurança verificada	10/04/2026 11:58:03

Eventos de pagamento	Status	Carimbo de data/hora
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