

**EBM INCORPORAÇÕES S.A.**  
**CNPJ nº 03.025.881/0001-93**  
**NIRE 35.300.173.783**

**ATA DE ASSEMBLEIA GERAL EXTRAORDINÁRIA**  
**REALIZADA EM 18 DE DEZEMBRO DE 2025**

**Hora, Data e Local:** 18 de dezembro de 2025 às 10:00 horas, na sede social da **EBM INCORPORAÇÕES S.A.**, localizada na Cidade de São Paulo, Estado de São Paulo, na Rua Teodoro Sampaio nº 1.020, sala 1.303 (parte), Pinheiros, CEP 05.406-050 ("Companhia").

**Convocação e Presenças:** Dispensadas as formalidades de convocação, nos termos do artigo 124, §4º, da Lei nº 6.404, de 15 de dezembro de 1976, conforme alterada ("Lei das S.A."), tendo em vista a presença dos acionistas da Companhia representando a totalidade do seu capital social, conforme assinaturas constantes do livro de presença dos acionistas da Companhia.





**Presenças:** **Bento Odilon Moreira Filho**, inscrito no CPF sob o nº 018.192.491-90; **Élbio Moreira**, inscrito no CPF sob o nº 018.192.491-90; e, **Cyrela Brazil Realty S/A Empreendimentos e Participações**, inscrita no CNPJ sob nº 73.178.600/0001-18.

**Mesa:** Presidente: **Élbio Moreira** e Secretário: **Bento Odilon Moreira Filho**.

**Ordem do Dia:** deliberar sobre (i) a distribuição de lucros da Companhia, referentes aos exercícios sociais encerrados até 31 de dezembro de 2024 e ao período entre 1 de janeiro de 2025 e 31 de outubro de 2025, conforme lucros acumulados e lucro líquido do exercício constante no balanço patrimonial com data-base de 31 de outubro de 2025; e (ii) a autorização para que a diretoria da Companhia pratique todos e quaisquer atos necessários para a implementação das deliberações.

**Deliberações:** Colocada a matéria em exame, discussão e posterior votação, os sócios resolvem sem quaisquer restrições ou ressalvas:

1. Aprovar a distribuição dos lucros acumulados e lucro líquido do exercício da Companhia no montante total de **R\$ 48.400.973,19 (quarenta e oito milhões, quatrocentos mil, novecentos e setenta e três reais e dezenove centavos)**, referentes aos exercícios sociais encerrados até 31 de dezembro de 2024 e ao período entre 1 de janeiro de 2025 e 31 de outubro de 2025, nos termos do **Artigo 30 do Estatuto Social da Companhia**.
2. O pagamento dos dividendos decorrentes da distribuição ora aprovada poderá ser realizado até 31 de dezembro de 2028, observado que:
  - a. O valor dos dividendos a ser pago a cada um dos Sócios será demonstrado em anexo sigiloso ("**Anexo I**") e nos respectivos lançamentos contábeis refletindo a distribuição dos lucros ora aprovada, considerando na definição dos valores

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cabíveis a cada sócio a respectiva senioridade, o volume de negócios, contribuição para os negócios da Companhia e o cumprimento de metas financeiras e administrativas;

- b. Será facultado à Companhia antecipar o prazo de pagamento dos dividendos, no todo ou em parte, de acordo com a capacidade de caixa da Companhia; e
  - c. Os sócios poderão capitalizar os lucros ora distribuídos, no todo ou em parte, mediante aumento de capital com compensação dos créditos referentes a dividendos a receber conforme presente deliberação.
3. Autorizar os diretores da Companhia a praticarem todos os atos e adotarem todas as medidas necessárias para o cumprimento das deliberações aprovadas na presente reunião.

Por fim, aprovam a lavratura e publicação da ata a que se refere a presente Assembleia Geral Extraordinária, sob a forma de sumário, nos termos do artigo 130, § 1º da Lei nº 6.404/76.

**Encerramento:** nada mais havendo a tratar, foi oferecida a palavra a quem dela quisesse fazer uso e, como ninguém se manifestou, foram encerrados os trabalhos e lavrada a presente ata que, lida e achada conforme, foi por todos os presentes assinada.

**Certificado e Autorização:** O secretário certifica que esta é uma cópia fiel da ata registrada no livro próprio. A lavratura da ata na forma sumária foi autorizada, pelos acionistas da Companhia, conforme previsto no artigo 130, parágrafo 1º, da Lei das S.A.

São Paulo/SP, 18 de dezembro de 2025

Mesa:

DocuSigned by:  
*Élbio Moreira*  
036EF7F14828478...  
**Élbio Moreira**  
Presidente

DocuSigned by:  
*BENTO ODILON MOREIRA FILHO*  
811F4B133D614BC...  
**Bento Odilon Moreira Filho**  
Secretário

Acionistas:

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036EF7F14828478...  
**Élbio Moreira**

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*BENTO ODILON MOREIRA FILHO*  
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**Bento Odilon Moreira Filho**

DocuSigned by:  
*MIGUEL MAIA MICKELBERG*  
A86BE6D9BA3340A...  
DocuSigned by:  
*Rafaella Nogueira de Carvalho Corti*  
C9B221A77A7D444...  
**Cyrela Brazil Realty S/A Empreendimentos e Participações**  
*Representada por Miguel Maia Mickelberg e Rafaella Nogueira de Carvalho Corti*

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## Certificado de Conclusão

Identificação de envelope: 421D5418-3F49-4703-B6BB-41F790358824  
 Assunto: ARS - EBM INCORPORAÇÕES S.A. - Distribuição de Lucros Acumulados  
 Envelope fonte:  
 Documentar páginas: 2  
 Assinar páginas: 9  
 Assinatura guiada: Ativado  
 Selo com Envelopeld (ID do envelope): Ativado  
 Fuso horário: (UTC-03:00) Brasília

Status: Concluído

Remetente do envelope:  
 Taís Izabel de Castro  
 Rua T-55, N. 930, Edifício Walk, St. Bueno, 18º andar  
 Goiânia, Goiás 74180-140  
 tais.castro@ebm.com.br  
 Endereço IP: 177.200.47.100

## Rastreamento de registros

Status: Original  
 18/12/2025 18:42:01

Portador: Taís Izabel de Castro  
 tais.castro@ebm.com.br

Local: DocuSign

## Eventos do signatário

Evelyn Sato Zensque  
 Evelyn.Zensque@cyrela.com.br  
 Nível de segurança: E-mail, Autenticação da conta (Nenhuma)

## Assinatura

Rubrica

## Registro de hora e data

Enviado: 18/12/2025 18:44:28  
 Visualizado: 19/12/2025 11:52:25  
 Assinado: 19/12/2025 11:52:34

Adoção de assinatura: Estilo pré-selecionado  
 Usando endereço IP: 201.28.40.2

### Termos de Assinatura e Registro Eletrônico:

Aceito: 19/12/2025 11:52:25  
 ID: e70cd163-b7c0-44da-85b5-3abe218964f4

Narjara Castro  
 narjara.castro@ebm.com.br  
 EBM Incorporações  
 Nível de segurança: E-mail, Autenticação da conta (Nenhuma)

DS

Enviado: 19/12/2025 09:59:55  
 Visualizado: 19/12/2025 10:55:10  
 Assinado: 19/12/2025 10:55:19

Adoção de assinatura: Estilo pré-selecionado  
 Usando endereço IP: 177.200.47.100

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Suelen Centeno de Faria  
 suelen.faria@ebm.com.br  
 Coordenador de Contabilidade  
 EBM Incorporações S/A  
 Nível de segurança: E-mail, Autenticação da conta (Nenhuma)

Initial

Enviado: 18/12/2025 18:44:29  
 Visualizado: 19/12/2025 09:48:16  
 Assinado: 19/12/2025 09:49:21

Adoção de assinatura: Imagem de assinatura carregada  
 Usando endereço IP: 177.200.47.100

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Taís Izabel de Castro  
 tais.castro@ebm.com.br  
 Supervisora Consultivo Jurídico  
 EBM Incorporações S/A  
 Nível de segurança: E-mail, Autenticação da conta (Nenhuma)





Initial

Enviado: 18/12/2025 18:44:29  
 Visualizado: 19/12/2025 10:00:27  
 Assinado: 19/12/2025 10:00:35

Adoção de assinatura: Imagem de assinatura carregada  
 Usando endereço IP: 177.200.47.100

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Eventos do signatário	Assinatura	Registro de hora e data
<p>Raphael Marino Lacerda raphael.lacerda@ebm.com.br Diretor Administrativo Financeiro EBM Incorporações Nível de segurança: E-mail, Autenticação da conta (Nenhuma)</p> <p><b>Termos de Assinatura e Registro Eletrônico:</b> Não oferecido através da DocuSign</p>	<p></p> <p>Adoção de assinatura: Estilo pré-selecionado Usando endereço IP: 186.205.14.191</p>	<p>Enviado: 19/12/2025 11:52:37 Visualizado: 19/12/2025 19:06:57 Assinado: 19/12/2025 19:07:06</p>
<p>BENTO ODILON MOREIRA FILHO bomf@ebm.com.br Nível de segurança: E-mail, Autenticação da conta (Nenhuma)</p> <p><b>Termos de Assinatura e Registro Eletrônico:</b> Não oferecido através da DocuSign</p>	<p></p> <p>Adoção de assinatura: Estilo pré-selecionado Usando endereço IP: 168.227.220.196</p>	<p>Enviado: 19/12/2025 19:07:08 Visualizado: 26/12/2025 10:14:12 Assinado: 26/12/2025 10:14:34</p>
<p>Elbio Moreira elbio@ebm.com.br Nível de segurança: E-mail, Autenticação da conta (Nenhuma)</p> <p><b>Termos de Assinatura e Registro Eletrônico:</b> Não oferecido através da DocuSign</p>	<p></p> <p>Adoção de assinatura: Estilo pré-selecionado Usando endereço IP: 201.48.207.188</p>	<p>Enviado: 19/12/2025 19:07:08 Visualizado: 22/12/2025 10:29:06 Assinado: 22/12/2025 17:15:48</p>
<p>MIGUEL MAIA MICKELBERG miguel.mickelberg@cyrela.com.br Diretor Financeiro Nível de segurança: E-mail, Autenticação da conta (Nenhuma)</p> <p><b>Termos de Assinatura e Registro Eletrônico:</b> Não oferecido através da DocuSign</p>	<p></p> <p>Adoção de assinatura: Estilo pré-selecionado Usando endereço IP: 201.20.134.93</p>	<p>Enviado: 19/12/2025 19:07:09 Visualizado: 19/12/2025 22:02:02 Assinado: 19/12/2025 22:02:09</p>
<p><b>Termos de Assinatura e Registro Eletrônico:</b> Aceito: 19/12/2025 22:02:02 ID: 57815a0b-dca6-4173-9397-60c14eb871cc</p> <p>Rafaella Nogueira de Carvalho Corti rafaella.Carvalho@cyrela.com.br diretora jurídica Nível de segurança: E-mail, Autenticação da conta (Nenhuma)</p> <p><b>Termos de Assinatura e Registro Eletrônico:</b> Aceito: 19/12/2025 21:33:39 ID: 6c56500c-99f0-405d-9eae-c097f0b19c52</p>	<p></p> <p>Adoção de assinatura: Estilo pré-selecionado Usando endereço IP: 2804:14d:5c56:f01f:c1be:cbac:65ec:c761 Assinado com o uso do celular</p>	<p>Enviado: 19/12/2025 19:07:09 Visualizado: 19/12/2025 21:33:39 Assinado: 19/12/2025 21:33:48</p>
Eventos do signatário presencial	Assinatura	Registro de hora e data
Eventos de entrega do editor	Status	Registro de hora e data
Evento de entrega do agente	Status	Registro de hora e data
Eventos de entrega intermediários	Status	Registro de hora e data

Eventos de entrega certificados	Status	Registro de hora e data
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Eventos de cópia	Status	Registro de hora e data
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Kellen Melo Mendonca kellen.mendonca@ebm.com.br Analista Juridico Nível de segurança: E-mail, Autenticação da conta (Nenhuma)	<b>Copiado</b>	Enviado: 18/12/2025 18:44:28
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Eventos com testemunhas	Assinatura	Registro de hora e data
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Eventos do tabelião	Assinatura	Registro de hora e data
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Eventos de resumo do envelope	Status	Carimbo de data/hora
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Envelope enviado	Com hash/criptografado	18/12/2025 18:44:29
Envelope atualizado	Segurança verificada	19/12/2025 09:59:54
Entrega certificada	Segurança verificada	19/12/2025 21:33:39
Assinatura concluída	Segurança verificada	19/12/2025 21:33:48
Concluído	Segurança verificada	26/12/2025 10:14:34

Eventos de pagamento	Status	Carimbo de data/hora
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Termos de Assinatura e Registro Eletrônico
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